# Michigan Department of Treasury 496 (02/06) **Auditing Procedures Report** Issued under P.A. 2 of 1968, as amended and P.A. 7

_					G F.A. 71 01 1919	, as amended				County			
Local Unit of Government Type  ☐County ☐City ☐Twp ☒Village		□Other		Local Unit Name Village of Pewamo		County							
	al Yea		□City	∐Twp			1 mage of		Date Audit Report Submitted to State				
3/31/2007 6/7/07				'			6/15/07						
We a	affirm	that			,								
We a	We are certified public accountants licensed to practice in Michigan.												
We further affirm the following material, "no" responses have been disclosed in the financial statements, including the notes, or in the Management Letter (report of comments and recommendations).										uding the notes, or in the			
	YES	9	Check each applicable box below. (See instructions for further detail.)										
1.	×				nent units/functions to the finances				ancial stat	ements and/or disclosed in the			
2.		×						unit's unreserved fund bala budget for expenditures.	ances/unre	estricted net assets			
3.	×		The local	unit is in o	compliance wi	th the Unif	form Chart of	Accounts issued by the De	partment	of Treasury.			
4.	X		The local	unit has a	dopted a bud	get for all i	required funds	S.					
5.	×		A public h	nearing on	the budget w	as held in	accordance v	vith State statute.					
6.	×				ot violated the ssued by the l			, an order issued under the Division.	Emerger	ncy Municipal Loan Act, or			
7.	X		The local	unit has n	ot been deline	quent in di	stributing tax	revenues that were collect	ed for ano	ther taxing unit.			
8.	X		The local	unit only h	nolds deposits	/investme	nts that comp	ly with statutory requireme	nts.				
9.	×							s that came to our attentior sed (see Appendix H of Bu		ed in the <i>Bulletin for</i>			
10.	×		that have	not been	previously cor	mmunicate	ed to the Loca			during the course of our audit . If there is such activity that has			
11.		X	The local	unit is free	e of repeated	comments	from previou	s years.					
12.	X		The audit	t opinion is	UNQUALIFIE	ED.							
13.	X				omplied with og principles (0		or GASB 34 a	s modified by MCGAA Sta	tement #7	and other generally			
14.	X		The boar	d or counc	il approves al	l invoices	prior to payme	ent as required by charter of	or statute.				
15.	×		To our kn	nowledge, l	bank reconcili	ations that	t were review	ed were performed timely.					
incli des	uded cripti	in tl on(s)	nis or any of the aut	other aud thority and	lit report, nor /or commissio	do they on.	obtain a stan	d-alone audit, please encl		the audited entity and is not name(s), address(es), and a			
								in all respects.					
vve	nave	e end	ciosea the	following	<b>3</b> :	Enclosed	d Not Requir	red (enter a brief justification)					
Fina	ancia	l Sta	tements										
The	e lette	er of	Comments	and Reco	mmendations								
Oth	er (D	escrib	e)			$\boxtimes$	N/A						
1			Accountant (F	•				Telephone Number 517-351-6836					
	et Add							City	State	Zip			
3511 Coolidge Rd East Lansing MI 48823						48823							
/			Signature	-			Printed Name		License I				
Steve Kirinovic 1101022020						)22020							

# Village of Pewamo lonia County, Michigan

## **FINANCIAL STATEMENTS**

March 31, 2007

## Village of Pewamo Ionia County, Michigan

## March 31, 2007

## VILLAGE COUNCIL AND ADMINISTRATION

Mr. William Thelen	President
Mr. Mike Smith	President Pro-tem
Mr. William Heckman	Trustee
Mr. Jarrod Hafner	Trustee
Mr. Randy Zenk	Trustee
Mrs. Patricia Distel	Trustee
Mrs. Sandy Wolniakowski	Clerk
Mr. Carl Hafner	Treasurer

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#### **Principals**

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA



3511 Coolidge Road Suite 100 East Lansing, MI 48823 (517) 351-6836 FAX: (517) 351-6837

#### INDEPENDENT AUDITOR'S REPORT

To the Honorable President and Members of the Village Council Village of Pewamo Pewamo, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Village of Pewamo, Michigan as of and for the period ended March 31, 2007, which collectively comprise the Village's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Village of Pewamo's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Village of Pewamo, Michigan as of March 31, 2007, and the respective changes in financial position and cash flows, where applicable, thereof for the year and fifteen days then ended in conformity with accounting principles generally accepted in the United States of America.

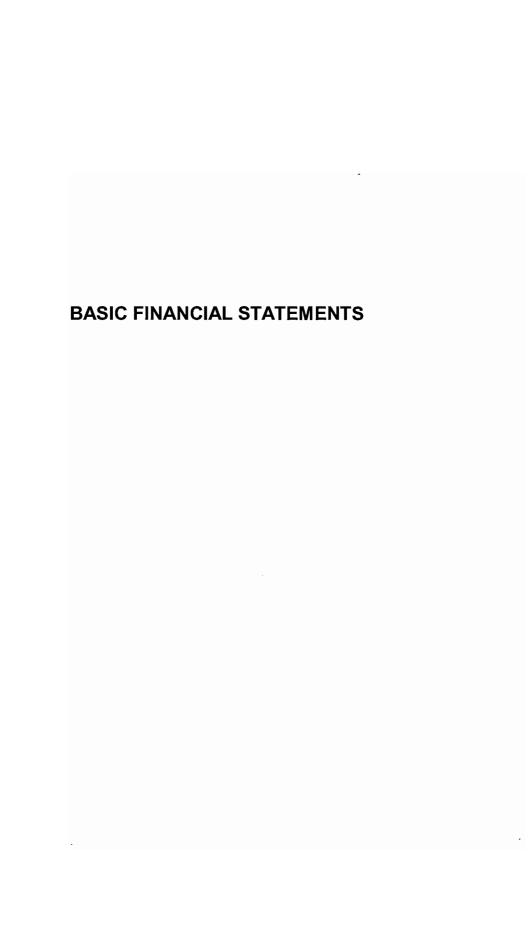
The budgetary comparison information, as identified in the table of contents, is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

The Village has not presented a management's discussion and analysis (MD&A), which would be an analysis of the financial performance for the period. The Governmental Accounting Standards Board has determined that the MD&A is necessary to supplement, although not required to be part of the basic financial statements.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

ahoham ! Kaffry, P.C.

June 7, 2007



## STATEMENT OF NET ASSETS

March 31, 2007

	Primary Government						
	Governmental Activities		Business-type Activities		•	Total	
ASSETS							
Current assets							
Cash and cash equivalents	\$	108,447	\$	214,850	\$	323,297	
Investments		196,255		172,443		368,698	
Receivables		4,592		11,859		16,451	
Due from other governmental units		10,388		-		10,388	
Internal balances		15,074		(15,074)		-0-	
Total current assets		334,756		384,078		718,834	
Noncurrent assets							
Internal balances		(60,000)		60,000		-0-	
Capital assets not being depreciated		44,447		-		44,447	
Capital assets, net of accumulated depreciation		548,864		1,169,815	_	1,718,679	
Total noncurrent assets		533,311		1,229,815		1,763,126	
TOTAL ASSETS		868,067		1,613,893		2,481,960	
LIABILITIES							
Accounts payable		4,464		2,810		7,274	
Accrued wages	•	711			_	711	
TOTAL LIABILITIES		5,175		2,810		7,985	
NET ASSETS							
Invested in capital assets		593,311		1,169,815		1,763,126	
Restricted for streets and highways		108,094		-, 100,010		108,094	
Unrestricted		161,487		441,268		602,755	
TOTAL NET ASSETS	_\$_	862,892	\$	1,611,083	\$	2,473,975	

### STATEMENT OF ACTIVITIES

### Period Ended March 31, 2007

Net (Expense) Revenue and Changes in Net Assets

							Changes in Net Assets					
Functions/Programs Governmental activities			Program Revenues			Primary Government						
			Charges for		Operating Grants		Governmental		Business-type			
		xpenses		Services	and C	contributions		Activities		Activities		Total
Governmental activities				·			,					
General government	\$	65,003	\$		\$	-	\$	(65,003)	\$	-0-	\$	(65,003)
Public safety		8,306		_		-		(8,306)		-0-		(8,306)
Public works		99,335		-		61,915		(37,420)		-0-		(37,420)
Health and welfare		8,625		5,731		-		(2,894)		-0-		(2,894)
Community and economic development		1,490		75		-		(1,415)		-0-		(1,415)
Recreation and cultural		9,031				2,446		(6,585)		-0-		(6,585)
Total governmental activities		191,790		5,806		64,361		(121,623)		-0-		(121,623)
Business-type activities												
Sewer		92,594		34,013		-		-0-		(58,581)		(58,581)
Water		82,642		45,334		•		-0-		(37,308)		(37,308)
Total business-type activities		175,236	. <u></u>	79,347		-0-		-0-		(95,889)		(95,889)
Total		367,026	\$	85,153	\$	64,361		(121,623)		(95,889)		(217,512)
			General	revenues								
			Prope	rty taxes				114,152		-		114,152
			State	shared revenue				55,523		-		55,523
			Invest	ment earnings				39,089		7,523		46,612
			Miscel	laneous				10,896		_		10,896
			Tot	al general reven	ues			219,660		7,523		227,183
			Change in net assets				98,037		(88,366)		9,671	
			Restated	d net assets, beg	inning of th	ne year		764,855		1,699,449		2,464,304
			Net asse	ets, end of the ye	ar		\$	862,892	\$	1,611,083	\$	2,473,975

## GOVERNMENTAL FUNDS BALANCE SHEET

## March 31, 2007

100570	Gene			Major Street		Local Street
ASSETS	•	74.000	•	40.000	•	(0.50.1)
Cash and cash equivalents	\$	74,032	\$	42,990	\$	(8,584)
Investments		131,005		56,250		9,000
Receivables						
Taxes		388		-		
Accounts		2,715		2		125
Interest		1,362				-
Due from other governmental units		900		7,344		2,144
Due from other funds		16,626		-		9,356
TOTAL ASSETS	\$	227,028	\$	106,586	\$	12,041
LIABILITIES AND FUND BALANCES LIABILITIES						
Accounts payable	\$	4,271	\$	6	\$	187
Accrued wages		711		_		-
Due to other funds		568		10,159		181
Advance from other funds		60,000				
TOTAL LIABILITIES		65,550		10,165		368
FUND BALANCES Unreserved						
Designated for						
Equipment replacement		17,062		-		-
Undesignated, reported in						
General fund		144,416		-		-
Special revenue funds		-		96,421	_	11,673
TOTAL FUND BALANCES		161,478		96,421		11,673
TOTAL LIABILITIES AND FUND BALANCES		227,028		106,586	\$	12,041

Nonmajor	Total				
Governmental Fur	Governmental				
(Softball)			Funds		
\$	9	\$	108,447		
	-		196,255		
	-		388		
	-		2,842		
	-		1,362		
	-		10,388		
	_		25,982		
Φ.	_	Φ.	0.45.00.4		
\$ !	9	\$	345,664		
\$	_	\$	4,464		
	_	·	, 711		
	_		10,908		
	-		60,000		
	_				
-0	-		76,083		
	-		17,062		
	-		144,416		
	9_		108,103		
	9		269,581		
	_		200,001		
\$ 9	9_	\$	345,664		

## RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS

March 31, 2007

#### Total fund balance - governmental funds

269,581

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds.

The cost of capital assets is Accumulated depreciation is \$ 1,142,805 (549,494)

Capital assets, net

593,311

Net assets of governmental activities

\$ 862,892

See accompanying notes to financial statements.

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

	General	Major Street	Local Street
REVENUES	<b>A</b> 444.4 <b>5</b> 0	•	
Taxes	\$ 114,152	\$ -	\$ -
Intergovernmental	57,969 5,806	47,923	13,992
Charges for services Interest and rents	37,282	1,715	92
Other	5,646	1,713	5,000
Ottle	0,040		
TOTAL REVENUES	220,855	49,638	19,084
EXPENDITURES			
Current	40.044		
General government	40,214	-	-
Public safety Public works	6,906 65,533	13,883	46,477
Health and welfare	8,625	13,003	40,477
Community and economic development	1,490	-	_
Recreation and cultural	3,931	_	_
Capital outlay	7,031	-	-
,			
TOTAL EXPENDITURES	133,730	13,883	46,477
EXCESS OF REVENUES OVER			
(UNDER) EXPENDITURES	87,125	35,755	(27,393)
OTHER FINANCING SOURCES (USES)			00.004
Transfers in	-	(20.261)	20,361
Transfers out		(20,361)	
TOTAL OTHER FINANCING SOURCES (USES)	-0-	(20,361)	20,361
NET CHANGE IN FUND BALANCES	87,125	15,394	(7,032)
Fund balances, beginning of year	74,353	81,027	18,705
Fund balarices, erid of year	\$ 161,478	\$ 96,421	\$ 11,673

Nonmajor Governmental Fund	Total Governmental
(Softball)	Funds
\$ -	\$ 114,152
-	119,884
-	5,806
-	39,089
250	10,896
250	289,827
	40,214
- -	6,906
-	125,893
-	8,625
-	1,490
1,350	5,281
-	7,031
1,350	195,440
(1,100)	94,387
-	20,361
	(20,361)
	-0-
(1,100)	94,387
1,109	175,194
\$ 9	\$ 269,581

#### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Period Ended March 31, 2007

#### Net change in fund balances - total governmental funds

\$

94,387

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital outlay \$35,731 Depreciation expense (32,081)

Excess of capital outlay over depreciation expense

3,650

Change in net assets of governmental activities

\$ 98,037

See accompanying notes to financial statements.

## STATEMENT OF NET ASSETS - PROPRIETARY FUNDS

## March 31, 2007

	Business-type Activities							
	 Sewer Water							
	System		System		Total			
ASSETS	<del>-</del>			_				
Current assets								
Cash and cash equivalents	\$ 192,211	\$	22,639	\$	214,850			
Investments	172,443		-		172,443			
Accounts receivable	4,864		6,995		11,859			
Due from other funds	 1,724		207		1,931			
Total current assets	371,242		29,841		401,083			
Noncurrent assets								
Advance to other funds	56,000		4,000		60,000			
Capital assets, net	903,989		265,826		1,169,815			
Total noncurrent assets	 959,989		269,826		1,229,815			
TOTAL ASSETS	1,331,231		299,667		1,630,898			
LIABILITIES								
Current liabilities								
Accounts payable	1,375		1,435		2,810			
Due to other funds	 207		16,798		17,005			
TOTAL LIABILITIES	 1,582		18,233		19,815			
NET ASSETS								
Invested in capital assets	903,989		265,826		1,169,815			
Unrestricted	 425,660		15,608		441,268			
TOTAL NET ASSETS	\$ 1,329,649	\$	281,434	\$	1,611,083			

## STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS - PROPRIETARY FUNDS

	Business-type Activities					
	Sewer	Water				
	System	System	Total			
OPERATING REVENUES						
Charges for services	\$ 34,013	\$ 45,334	\$ 79,347			
OPERATING EXPENSES						
Salaries and wages	15,992	26,300	42,292			
Fringe benefits	2,668	4,398	7,066			
Contractual services	17,129	11,446	28,575			
Utilities	1,879	3,075	4,954			
Repairs and maintenance	6,132	1,933	8,065			
Supplies	991	11,775	12,766			
Equipment rental charges	6,028	10,039	16,067			
Water/Sewer sample testing	756	1,398	2,154			
Other	878	1,112	1,990			
Depreciation	40,141	11,166	51,307			
TOTAL OPERATING EXPENSES	92,594	82,642	175,236			
OPERATING (LOSS)	(58,581)	(37,308)	(95,889)			
NONOPERATING REVENUES						
Interest revenue	6,308	1,215	7,523			
CHANGE IN NET ASSETS	(52,273)	(36,093)	(88,366)			
Net assets, beginning of period	1,381,922	317,527	1,699,449			
Net assets, end of period	\$ 1,329,649	\$ 281,434	\$ 1,611,083			

## STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

	Business-type Activities					
		Sewer		Water		
CARLELOWING EDOM OBERATING ACTIVITIES		System		System		Total
CASH FLOWS FROM OPERATING ACTIVITIES	Φ	20, 400	¢.	40.050	Ф	05.000
Cash receipts from customers Cash paid to employees	\$	36,409 (19,578)	\$	49,259	\$	85,668
Cash paid to employees  Cash paid to suppliers		(32,703)		(29,717) (40,329)		(49,295) (73,032)
Cash paid to suppliers		(32,103)		(40,329)		(73,032)
NET CASH (USED) BY OPERATING ACTIVITIES		(15,872)		(20,787)		(36,659)
CASH FLOWS FROM INVESTING ACTIVITIES						
Purchase of capital assets		(3,850)		-		(3,850)
Purchases of investments		(172,443)		-		(172,443)
Maturities of investments		207,553		18,000		225,553
Interest revenue		6,308		1,215		7,523
NET CACH PROVINER BY						
NET CASH PROVIDED BY INVESTING ACTIVITIES		27 560		10.245		EC 700
INVESTING ACTIVITIES		37,568		19,215		56,783
NET INCREASE (DECREASE) IN CASH						
AND CASH EQUIVALENTS		21,696		(1,572)		20,124
				( ', /		,,
Cash and cash equivalents, beginning of year		170,515		24,211	_	194,726
Cash and cash equivalents, end of year	\$	192,211	\$	22,639	\$	214,850
, , , , , , , , , , , , , , , , , , , ,	<u> </u>		<u> </u>		<del></del>	
Reconciliation of operating (loss) to net						
cash provided by operating activities						
Operating (loss)	\$	(58,581)	\$	(37,308)	\$	(95,889)
Adjustments to reconcile operating (loss)						
to net cash provided by operating activities						
Depreciation		40,141		11,166		51,307
Decrease in accounts receivable		2,396		3,925		6,321
(Increase) decrease in due from other funds		(734)		783		49
Increase in accounts payable		1,090		449		1,539
Increase (decrease) in due to other funds		(184)		198		14_
NET CASH (USED) BY OPERATING ACTIVITIES	\$	(15,872)	\$	(20,787)	\$	(36,659)

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

#### NOTE A: DESCRIPTION OF VILLAGE AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Village of Pewamo is located in Ionia County, Michigan and has a population of approximately 520. The Village of Pewamo operates with a Village President/Council form of government and provides services to its residents in many areas including general government, law enforcement, highways and streets, human services, and utilities services.

The Village Council is made up of the Village President, President Pro-tem, Clerk, Treasurer, and four (4) trustees who are selected at large for overlapping four-year terms.

The financial statements of the Village have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applied to Village governments. The Governmental Accounting Standards Board is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The Village's more significant accounting policies are described below.

#### Reporting Entity

As required by accounting principles generally accepted in the United States of America; GASB Statement No. 14, The Financial Reporting Entity (as amended by GASB Statement 39); and Statement on Michigan Governmental Accounting and Auditing No. 5; these financial statements present all financial activities of the Village of Pewamo (primary government). The Village has no activities that would be classified as component units.

The inclusion of the activities of various agencies is based on the manifestation of oversight criteria, relying on such guidelines as the selection of the governing authority, the designation of management, the ability to exert significant influence on operations, and the accountability for fiscal matters. The accountability for fiscal matters considers the possession of the budgetary authority, the responsibility for surplus or deficit, the controlling of fiscal management, and the revenue characteristics, whether a levy or a charge. Consideration is also given to the scope of public service. The scope of public service considers whether the activity is for the benefit of the reporting entity and/or its residents and is within the geographic boundaries of the reporting entity and generally available to its citizens.

Based upon the application of these criteria, the basic financial statements of the Village of Pewamo contain all the funds controlled by the Village Council.

#### 2. Basis of Presentation

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The statement of net assets and the statement of activities (the government-wide statements) present information for the government as a whole. For the most part, interfund activity has been eliminated in the preparation of these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities presents the direct functional expenses of the primary government and the program revenues that support them. Direct expenses are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. Program revenues are associated with specific functions and include charges to recipients of goods or services and grants and contributions that are restricted to meeting the operational or capital requirements of that function. Revenues that are not required to be presented as program revenues are general revenues. This includes all taxes, interest, and unrestricted State revenue sharing payments and other general revenues and shows how governmental functions are either self-financing or supported by general revenues.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

## NOTE A: DESCRIPTION OF VILLAGE AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 2. Basis of Presentation - continued

#### FUND FINANCIAL STATEMENTS

The fund financial statements present the Village's individual major funds and aggregated nonmajor funds. Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The major funds of the Village are:

- a. The General Fund is the Village's primary operating fund. It accounts for all financial resources of the general government except for those that are required to be accounted for in another fund.
- b. The Major Street Fund is used to account for the financial resources that are used for repairs and maintenance of the Village's major streets.
- c. The Local Street Fund is used to account for the financial resources that are used for repairs and maintenance of the Village's local streets.
- d. The Sewer System Fund is used to account for the operations required to provide sewer services to the general public, the costs (expenses, including depreciation) are financed or recovered primarily through user charges.
- e. The Water System Fund is used to account for the operations required to provide water services to the general public, the costs (expenses, including depreciation) are financed or recovered primarily through user charges.

#### 3. Measurement Focus

The government-wide and proprietary fund financial statements are presented using the economic resources measurement focus, similar to that used by business enterprises or not-for-profit organizations. Because another measurement focus is used in the governmental fund financial statements, reconciliations to the government-wide statements are provided that explain the differences in detail.

All governmental funds are presented using the current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

#### 4. Basis of Accounting

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

All governmental funds are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when they become susceptible to accrual (when they become both "measurable" and "available to finance expenditures of the current period"). The length of time used for "available" for purposes of revenue recognition in the governmental fund financial statements is 60 days. Revenues that are considered measurable but not available are recorded as a receivable and deferred revenue. Significant revenues susceptible to accrual are special assessments and certain intergovernmental revenues. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, except for interest on long-term debt which is recorded when due.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

## NOTE A: DESCRIPTION OF VILLAGE AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 4. Basis of Accounting - continued

All proprietary funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

Private-sector standards of accounting and financial reporting issued to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Village has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Enterprise Funds are charges to customers for sales and services. Operating expenses for enterprise funds include the costs of sales and services, administrative expenses, and other costs of running the activity. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. If/when both restricted and unrestricted resources are available for use, it is the Village's policy to use restricted resources first, then unrestricted resources as they are needed.

#### Budgets and Budgetary Accounting

The General and Special Revenue Funds' budgets shown in the financial statements were prepared on a basis consistent with the modified accrual basis used to reflect actual results. The Village employs the following procedures in establishing the budgetary data reflected in the financial statements.

- a. Prior to April 1, the Village Council prepares the proposed operating budgets for the fiscal year commencing April 1. The operating budget includes proposed expenditures and resources to finance them.
- b. A Public Hearing is conducted to obtain taxpayers' comments.
- c. Prior to April 1, the budgets are legally adopted with passage by Council vote.
- d. The budgets are legally adopted at the activity level; however, they are maintained at the account level for control purposes.
- e. After the budgets are adopted, all transfers of budgeted amounts between accounts within a fund or activity or any revisions that alter the total expenditures of a fund or activity must be approved by the Village Council.
- f. The Village does not employ encumbrance accounting as an extension of formal budgetary integration in the governmental funds. Appropriations unused at March 31, 2007 are not carried forward to the following fiscal year.
- g. Budgeted amounts are reported as originally adopted by the Village Council. The individual budgets were appropriately approved by the Village Council in accordance with required procedures.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

## NOTE A: DESCRIPTION OF VILLAGE AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 6. Cash, Cash Equivalents, and Investments

Cash equivalents are temporary investments that consist of various money market checking accounts, certificates of deposit with an original maturity of 90 days or less, and mutual funds. The cash and cash equivalents are recorded at market value.

Investments include certificates of deposit with an original maturity of greater than 90 days from the date of purchase. All investments are stated market value.

#### 7. Property Tax

The Village of Pewamo bills and collects its own property taxes. The Village's property tax revenue recognition policy and related tax calendar disclosures are highlighted in the following paragraph.

Property taxes are levied by the Village of Pewamo on July 1 and are payable without penalty through September 1. All real property taxes not paid to the Village by September 15 are turned over to the Ionia County Treasurer for collection. The Ionia County Treasurer remits payments to the Village on any delinquent real property taxes. Delinquent personal property taxes are retained by the Village for subsequent collection. Collections and remittances of all taxes are accounted for in the General Fund. Village property tax revenues are recognized as revenues in the fiscal year levied.

The Village is permitted to levy taxes up to 15 mills (\$15 per \$1,000 of assessed valuation) for general governmental services. For the year ended March 31, 2007, the Village levied 12 mills for general governmental services. The total taxable value for the 2006 levy for property within the Village was \$9,462,419.

#### 8. Interfund Transactions

During the course of normal operations, the Village has numerous transactions between funds, including expenditures and transfers of resources to provide services and construct assets. The accompanying financial statements generally reflect such transactions as operating transfers.

The General Fund records charges for administrative services and equipment rental to various Village departments and funds as revenue. All Village funds record these payments as operating expenditures/expenses.

#### 9. Advances to Other Funds

Long-term advances from some funds to other funds are made to finance new construction.

#### 10. Capital Assets

Capital assets include land, buildings, equipment, and vehicles and are recorded (net of accumulated depreciation, if applicable) in the government-wide financial statements under the governmental activities column. Capital assets are not recorded in the governmental funds. Instead, capital acquisition and construction are reflected as expenditures in governmental funds, and the related assets are reported in the government-wide financial statements. All purchased capital assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated capital assets are valued at their estimated fair market value on the date received.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

## NOTE A: DESCRIPTION OF VILLAGE AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 10. Capital Assets - continued

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Depreciation is computed using the straight-line method over the following useful lives:

Structures and improvements	20 - 40 years
Machinery, furniture, and equipment	5 - 30 years
Vehicles	5 years
Infrastructure	40 years

#### 11. Comparative Data

Comparative data has not been presented in the accompanying financial statements since their inclusion would make the statements unduly complex and difficult to read.

#### 12. Fiscal Year End Change

The Village changed its fiscal year end from March 15 to March 31. The financial statements reflect activity for the 1 year 15 day period ended March 31, 2007.

#### NOTE B: CASH, CASH EQUIVALENTS, AND INVESTMENTS

In accordance with Michigan Compiled Laws, the Village is authorized to invest in the following investment vehicles:

- 1. Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- 2. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank which is a member of the Federal Deposit Insurance Corporation (FDIC) or a savings and loan association which is a member of the Federal Savings and Loan Insurance Corporation (FSLIC) or a credit union which is insured by the National Credit Union Administration, or a State or Federally chartered savings and loan association, savings, bank, or credit union whose deposits are insured by an agency of the United States government and which maintains a principal office or branch office located in this State under the laws of this State but only if the bank, savings and loan association, or credit union is eligible to be a depository of surplus funds belonging to the State under Section 5 or 6 of Act No. 105 of the Public Acts of 1855, as amended, being Section 21.145 and 21.146 of the Michigan Compiled Laws.
- 3. Commercial paper rated at the time of purchase within the three (3) highest classifications established by not less than two (2) standard rating services and which matures not more than 270 days after the date of purchase.
- 4. The United States government or federal agency obligations repurchase agreements.
- 5. Bankers acceptances of United States banks.
- 6. Mutual funds composed of investment vehicles, which are legal for direct investment by local units of government in Michigan.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

#### NOTE B: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUED

Federal Deposit Insurance Corporation (FDIC) regulations provide that deposits of governmental units are to be separately insured for the amount of \$100,000 for deposits in an insured bank for savings deposits and \$100,000 for demand deposits. Furthermore, if specific deposits are regulated by statute or bond indenture, these specific deposits are to be separately insured for the amount of \$100,000. Michigan Compiled Laws allow for collateralization of government deposits if the assets for pledging are acceptable to the State Treasurer under Section 3 of 1855 PA 105, MCL 21.143, to secure deposits of State surplus funds, securities, issued by the Federal Loan Mortgage Corporation, Federal National Mortgage Association, or Government National Mortgage Association.

#### **Deposits**

There is a custodial risk as it relates to deposits. In the case of deposits, this is the risk that in the event of a bank failure, the Village's deposits may not be returned to it. As of March 31, 2007, the carrying amount of the Village's deposits was \$691,995 and the bank balance was \$693,311, of which \$238,650 was covered by federal depository insurance. The remaining balance of \$454,661 was uninsured and uncollateralized.

Due to significantly higher cash flow at certain periods during the year, the amount the Village held as cash and cash equivalents increased significantly. As a result, the amount of uninsured and uncollateralized cash and cash equivalents were substantially higher at these peak periods than at year-end.

#### Credit Risk

State law limits investments in certain types of investments to a prime or better rating issued by nationally recognized statistical rating organizations (NRSRO's).

#### Interest rate risk

The Village has not adopted a policy that indicates how the Village will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates.

#### Concentration of credit risk

The Village has not adopted a policy that indicates how the Village will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the Village's investment in a single issuer.

#### Custodial credit risk

The Village has not adopted a policy that indicates how the Village will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer by diversifying its investments by security type and institution to ensure that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

The cash, cash equivalents, and investments referred to above have been reported in the cash and cash equivalents or investment captions on the Statement of Net Assets, based upon criteria disclosed in Note A. The following summarizes the categorization of these amounts as of March 31, 2007:

- 17 -

 Cash and cash equivalents
 \$ 323,297

 Investments
 \$ 368,698

 \$ 691,995

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

#### NOTE C: INTERFUND RECEIVABLES AND PAYABLES

The following schedule details interfund receivables and payables at March 31, 2007:

Due to General Fund from: Major Street Fund Water System Fund Local Street Fund	\$ 803 15,642 181
	<u>\$ 16,626</u>
Due to Local Street Fund from: Major Street Fund	\$ 9,356
Due to Sewer System Fund from: Water Fund General Fund	1,156 \$ 568
Due to Water System Fund from:	<u>\$ 1,724</u>
Due to Water System Fund from: Sewer Fund	\$ 207

Amounts appearing as interfund payables and receivables arise from two types of transactions. One type of transaction is where a fund will pay for a good or service that at least a portion of the benefit belongs to another fund. The second type of transaction is where one fund provides a good or service to another fund. Balances at the end of the year are for activities that have not cleared as of the balance sheet date.

### NOTE D: ADVANCES RECEIVABLE AND PAYABLE

The following schedule details advances receivable and payable between the funds at March 31, 2007:

Advance to General Fund from: Sewer system \$ 56,000 4,000 Water system 60,000

#### **NOTE E: CAPITAL ASSETS**

Capital asset activity for the period ended March 31, 2007 restated was as follows:

	Restated Balance ar. 16, 2006		Additions		<u>Deletions</u>	<u>M</u>	Balance ar. 31, 2007
Governmental Activities							
Capital assets not being depreciated							
Land	\$ 44,447	\$	-	\$	-	\$	44,447
Capital assets being depreciated							
Land improvements	229,500		-		-		229,500
Buildings and improvements	129,679		_		-		129,679
Vehicles and equipment	212,156		3,190		_		215,346
Infrastructure	 491,292		32,541	_	<del>_</del>		523,833
Subtotal	1,062,627		35,731		-0-		1,098,358
	- 18	i -					

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

#### NOTE E: CAPITAL ASSETS - CONTINUED

Less accumulated depreciation for:	Restated Balance Mar. 16, 2006	Additions	<u>Deletions</u>	Balance <u>Mar. 31, 2007</u>
Land improvements Buildings and improvements Vehicles and equipment Infrastructure	\$( 184,500 ) ( 74,242 ) ( 157,418 ) _( 101,253 )	\$( 3,750 ) ( 3,542 ) ( 12,303 ) _( 12,486 )	\$ - - - -	\$( 188,250 ) ( 77,784 ) ( 169,721 ) ( 113,739 )
Subtotal	<u>( 517,413</u> )	( 32,081)		( 549,494 )
Net capital assets being depreciated	545,214	3,650		548,864
Capital assets, net	<u>\$ 589,661</u>	\$ 3,650	\$	<u>\$ 593,311</u>
Depreciation expense was charged to t	he following goverr	nmental activities:		
General governmer Public safety Public works Recreation and cult			\$ 24,789 1,400 2,142 3,750	
Total			\$ 32,081	
	Balance <u>Mar. 16, 2006</u>	<u>Additions</u>	<u>Deletions</u>	Balance <u>Mar. 31, 2007</u>
Business-type activities Utility plant, wells, and mains - water Sewer system Equipment - sewer	\$ 502,448 1,640,587 59,287	\$ -	\$ - - -	\$ 502,448 1,640,587 63,137
Subtotal	2,202,322	3,850	-0-	2,206,172
Less accumulated depreciation Utility plant, wells, and mains - water Sewer system Equipment - sewer	( 225,456 ) ( 724,610 ) ( 34,984 )	( 11,166 ) ( 33,197 ) ( 6,944 )	- - -	( 236,622 ) ( 757,807 ) ( 41,928 )
Subtotal	_(_985,050)	_(51,307)		(1,036,357)
Capital assets, net	<u>\$ 1,217,272</u>	<u>\$( 47,457</u> )	\$ -0-	<u>\$ 1,169,815</u>

#### **NOTE F: RISK MANAGEMENT**

The Village participates in a pool, the Michigan Municipal Liability and Property Pool, with other municipalities for auto, property, additional equipment, boiler and machinery, official bond and oath, crime and liability losses. The pool is organized under Public Act 138 of 1982, as amended as a governmental group property and casualty self insurance pool. In the event the pool's claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The Village has not been informed of any special assessments being required.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

#### **NOTE F: RISK MANAGEMENT - CONTINUED**

The Village also participates in a pool, the Michigan Municipal Workers' Compensation Fund, with other municipalities for workers' compensation losses. The pool is organized under Public Act 317 of 1969, as amended. In the event the pool's claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The Village has not been informed of any special assessments being required.

#### **NOTE G: RETIREMENT PLAN**

#### Plan Description

The Village participates in the Michigan Municipal Employees Retirement System, an agent multiple-employer defined benefit pension plan that covers all eligible (i.e., full-time) employees of the Village. The system provides retirement, disability, and death benefits to plan members and their beneficiaries. The Michigan Municipal Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information for the system. That report may be obtained by writing to the System at 1134 Municipal Way, Lansing, Michigan 48917.

#### **Funding Policy**

The obligation to contribute to and maintain the system for these employees was established by the Village Council. The plan requires a 1.7% contribution from the employees, and the Village contributes the remaining amounts necessary to fund the system.

#### **Annual Pension Cost**

For period ended March 31, 2007 the Village's annual pension cost of \$7,416 for the plan was equal to the Village's required and actual contribution. The annual required contribution was determined as part of an actuarial valuation at December 31, 2005, using the entry actual age cost method. Significant actuarial assumptions used include (a) an 8.00 percent investment rate of return (b) projected salary increases of 5.0 percent per year compounded annually, attributable to inflation (c) additional salary increases ranging from 0% to 8.4% per year depending on age, seniority and merit, and (d) assumption benefits will not increase after retirement. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility over a four (4) year period. The unfunded actuarial liability is being amortized as a level percentage of payroll on a closed basis. The remaining amortization period is ten (10) years.

#### Three (3) year trend information

	Year Ended December 31,									
		<u>2003</u>		<u>2004</u>			<u>2005</u>			
Actuarial value of assets	\$	37,538	9	48,387	,	\$	59,370			
Actuarial accrued liability (AAL) (entry age)		71,115		92,957	,		103,518			
Unfunded (overfunded) AAL		33,577		44,570	)		44,148			
Funded ratio		53	%	52	2 %		57	%		
Covered payroll		62,651		69,428	3		71,497			
UAAL as a percentage of covered payroll		54	%	64	- %		62	%		
Annual pension cost		6,698		5,957	,		7,416			
Percentage of APC contributed		100	%	100	) %		100	%		
Net pension obligation		-			-		_			

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2007

#### **NOTE H: EXCESS OF EXPENDITURES OVER APPROPRIATIONS**

Michigan Public Act 621 of 1978, Sections 18 and 19, as amended, provides that a local governmental unit not incur expenditures in excess of the amounts appropriated.

In the body of the combined financial statements, the Village's budgeted expenditures in the General and Special Revenue Funds have been shown at the functional classification level. The approved budgets of the Village have been adopted at the activity level.

During the period ended March 31, 2007, the Village incurred expenditures in the General Fund in excess of the amounts appropriated as follows:

 			<u>Va</u>	ariance
\$ 2,570	\$	2,729	\$	159
750		1,944		1,194
2,500		3,638		1,138
7,000		8,625		1,625
-		471		471
-		7,031		7,031
<u>App</u>	750 2,500 7,000	Appropriated Ex  \$ 2,570 \$ 750  2,500  7,000	Appropriated         Expended           \$ 2,570         \$ 2,729           750         1,944           2,500         3,638           7,000         8,625           -         471	Appropriated         Expended         Value           \$ 2,570         \$ 2,729         \$ 750           \$ 2,500         3,638           7,000         8,625           -         471

#### NOTE I: FUND EQUITY DESIGNATIONS

Designated fund balance indicates that portion of the fund balance which the Village has set aside for specific purposes.

The following is the fund balance designation as of March 31, 2007:

General Fund

Designated for equipment replacement \$\frac{\$17,062}{}\$

#### **NOTE J: RESTRICTED NET ASSETS**

Restrictions on net assets shown in the Government-wide financial statements indicate that restrictions imposed by the funding source preclude their use for unrestricted purposes. The following is the net asset restriction as of March 31, 2007:

PRIMARY GOVERNMENT Governmental activities Restricted for Streets and highways

\$ 108,094

#### **NOTE K: RESTATED NET ASSETS**

The Village has retroactively restated infrastructure assets and related accumulated depreciation, as required by GASB Statement No. 34. Net assets for governmental activities as of March 15, 2006 were \$374,816. The adjustment of \$390,039 results in restated net assets as of March 15, 2006 of \$764,855.

REQUIRED SUPPLEMENTARY IN	FORMATION

### General Fund

## BUDGETARY COMPARISON SCHEDULE

	Budgeted		Variance with Final Budget Positive		
	Original	Final	Actual	(Negative)	
REVENUES			7101441		
Taxes					
General property tax	\$ 107,185	\$ 122,213	\$ 114,152	\$ (8,061)	
Intergovernmental					
State shared revenue					
Revenue sharing funds	55,000	55,000	54,533	(467)	
Liquor license fees	1,000	948	990	42	
Other grants			2,446	2,446	
Total intergovernmental	56,000	55,948	57,969	2,021	
Charges for services					
Ambulance runs	5,000	5,000	5,731	731	
Grave openings	150	150	-	(150)	
Zoning permits	100	100	75	(25)	
Labor transfers	24,900			-0-	
Total charges for services	30,150	5,250	5,806	556	
Interest and rents					
Interest	7,950	7,950	9,866	1,916	
Rent - equipment	8,000	25,000	27,416	2,416	
Total interest and rents	15,950	32,950	37,282	4,332	
Other revenue					
Cable TV franchise fees	1,400	1,183	1,154	(29)	
Miscellaneous	100	3,271	4,492	1,221	
Total other revenue	1,500	4,454	5,646	1,192	
TOTAL REVENUES	210,785	220,815	220,855	40	
EXPENDITURES					
General government					
Legislative	9,349	10,849	7,937	2,912	
Executive	2,570	2,570	2,729	(159)	
Clerk	23,804	25,042	24,646	396	
Treasurer	3,045	3,370	2,958	412	
Building and grounds	1,000	750	1,944	(1,194)	
Total general government	39,768	42,581	40,214	2,367	
Public safety					
Police department	-	200	200	-0-	
Fire department	8,500	8,550	6,706	1,844	
Total public safety	8,500	8,750	6,906	1,844	

## General Fund

## BUDGETARY COMPARISON SCHEDULE

	Budgeted	d Amounts		Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
EXPENDITURES - CONTINUED Public works				
Department of public works	\$ 119,314	\$ 74,310	\$ 53,099	\$ 21,211
Sidewalk construction	1,000	2,400	1,074	1,326
Storm drain construction	8,000	2,500	3,638	(1,138)
Street lighting	8,500	10,500	7,722	2,778
Total public works	136,814	89,710	65,533	24,177
Health and welfare				// aa=\
Ambulance	4,000	7,000	8,625	(1,625)
Community and economic development				
Zoning board	1,373	1,373	1,019	354
Economic development			471	(471)
Total community and				
economic development	1,373	1,373	1,490	(117)
Recreation and cultural				
Parks and recreation	1,500	4,700	3,931	769
Capital outlay			7,031	(7,031)
TOTAL EXPENDITURES	191,955	154,114	133,730	20,384
NET CHANGE IN FUND BALANCE	18,830	66,701	87,125	20,424
Fund balance, beginning of period	74,353	74,353	74,353	-0-
Fund balance, end of period	\$ 93,183	\$ 141,054	\$ 161,478	\$ 20,424

## Major Street Fund

## BUDGETARY COMPARISON SCHEDULE

		Budgeted	Amo	ounts		Fina	ance with
	Original Final			Actual		ositive egative)	
REVENUES Intergovernmental - State Interest	\$	38,000 800	\$	38,000 1,200	\$ 47,923 1,715	\$	9,923 515
TOTAL REVENUES		38,800		39,200	49,638		10,438
EXPENDITURES Public works		11,500		15,935	 13,883		2,052
EXCESS OF REVENUES OVER EXPENDITURES		27,300		23,265	35,755		12,490
OTHER FINANCING (USES) Transfers out		(26,500)		(26,500)	 (20,361)		(6,139)
NET CHANGE IN FUND BALANCE		800		(3,235)	15,394		6,351
Fund balance, beginning of period		81,027		81,027	81,027		-0-
Fund balance, end of period	\$	81,827	\$	77,792	\$ 96,421	\$	18,629

## Local Street Fund

## BUDGETARY COMPARISON SCHEDULE

	Budgeted	Amounts		Variance with Final Budget Positive
	Original	Final	Actual	(Negative)
REVENUES Intergovernmental - State Interest Other	\$11,500 100 5,000	\$11,500 150 5,000	\$ 13,992 92 5,000	\$ 2,492 (58) -0-
TOTAL REVENUES	16,600	16,650	19,084	2,434
EXPENDITURES Public works	43,000	48,465	46,477	1,988
EXCESS OF REVENUES (UNDER) EXPENDITURES	(26,400)	(31,815)	(27,393)	4,422
OTHER FINANCING SOURCES Transfers in	26,500	26,500	20,361	(6,139)
NET CHANGE IN FUND BALANCE	100	(5,315)	(7,032)	(1,717)
Fund balance, beginning of period	18,705	18,705	18,705	-0-
Fund balance, end of period	\$18,805	\$13,390	\$ 11,673	\$ (1,717)

#### **Principals**

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA



3511 Coolidge Road Suite 100 East Lansing, MI 48823 (517) 351-6836 FAX: (517) 351-6837

REPORT ON INTERNAL CONTROL

To the Honorable President and Members of the Village Council Village of Pewamo Pewamo, Michigan

In planning and performing our audit of the financial statements of the Village of Pewamo as of and for the period ended March 31, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered the Village of Pewamo's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control. Accordingly, we do not express an opinion on the effectiveness of the Village's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. In addition, because of inherent limitations in internal control, including the possibility of management override of controls, misstatements due to error or fraud may occur and not be detected by such controls. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with accounting principles generally accepted in the United States of America such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the following deficiencies to be significant deficiencies in internal control:

#### **BUDGETS**

As noted in the financial statements, some of the activities and funds of the Village exceeded the amounts appropriated. The variances noted were in the General Fund. A similar issue was noted and reported in our audit comments last year.

The Michigan Public Act 621 of 1978, as amended, provides that the Village adopt formal budgets for all applicable General and Special Revenue Funds, and shall not incur expenditures in excess of the amounts appropriated. Also, the Public Act requires amendments to be performed prior to incurring additional expenditures.

We recommend the Village monitor expenditures against adopted budgets and make appropriate budget amendments as needed.

#### PREPARATION OF FINANCIAL STATEMENTS

During the course of our audit, it was noted employees and/or management have limited technical expertise to prepare the Village's annual audited financial statements and notes to the annual audited financial statements in accordance with accounting principles generally accepted in the United States of America. The preparation of the Village's annual audited financial statements and notes in accordance with accounting principles generally accepted in the United States of America is the responsibility of management. Management is responsible for establishing, maintaining, and monitoring internal controls, and for the fair presentation in the annual audited financial statements of financial position, results of operations, and cash flows, including the notes to annual audited financial statements, in conformity with accounting principles generally accepted in the United States of America. The auditor cannot be a part of the internal controls.

We recommend the Village consider obtaining the proper training for the appropriate staff members to assure that they are able to fully understand what goes into the preparation of the annual audited financial statements and so that they can take responsibility for the preparation of the annual audited financial statements, assure there are no material misstatements, and assure there are appropriate disclosures in accordance with accounting principles generally accepted in the United States of America.

#### SEWER FUND ACTIVITIES

During our review of the Sewer fund results of operations, it was noted the fund again had a loss this period. This fund has had a loss in several of the previous years. This issue was noted and reported in out audit comments last year.

The Enterprise Funds' intent is that costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

We recommend the Village review the sewer rates being charged to determine if they are sufficient to support the operations of this fund. The Village may need to evaluate rates or examine the possibilities of reducing expenses in this fund.

#### **INVESTMENT POLICY**

During the course of our audit and through discussions with administration, it was noted that the Village has not amended their investment policy to address various areas of risk as described by GASB Statement No. 40. Deposit and investment resources often represent significant assets of the Village's funds. These resources are necessary for the delivery of the Village's services programs. GASB Statement No. 40 is designed to inform financial statement users about deposit and investment risks that could affect the Village's ability to provide services and meet its obligations as they become due. This issue was noted and reported in our audit comments last year.

We recommend the Council review their current investment policy and make the necessary amendments to address custodial credit risk, concentration of credit risk, interest rate risk, and foreign currency risk, if applicable. Such policies are required to be disclosed in the notes to the Village's financial statements by GASB Statement No. 40.

#### **EMPLOYER IDENTIFICATION NUMBER**

During the course of our audit, it was noted that Fire Department holds deposit accounts with local banks under the name and/or employer identification number of the Village, but the funds are not recorded in the Village's computerized general ledger.

We recommend the Village contact the local banks with which it does business and take the necessary steps to have the Village's identifying information removed from all accounts not under the control of the Village.

This report is intended solely for the information and use of management and Members of the Village Council of the Village of Pewamo, others within the organization, and applicable departments of the State of Michigan and is not intended to be and should not be used by anyone other than these specified parties.

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ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

June 7, 2007